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8 *From everyday to cool and trendy: perceived as healthy, compatible with most diets and inexpensive to buy, poultry is to be found on almost every menu. Increasingly, special concepts are giving chicken & co. a creative and qualitative boost.*



Van't Spit, Rotterdam



42 *Together with his partner Danyel Couet, Swedish chef and entrepreneur Melker Andersson is founder and owner of F12 group. Over the years they have successfully created a string of innovative and unique concepts.*

Front Cover

Magic mood at Miss Voon, a modern Asian format within the concept portfolio of Sweden's F12 Group (see our interview on page 42ff).

48 *Having recognised the decisive role of in-flight catering when it comes to choosing an airline, the Gulf airlines have since long been banking on exceptional and individually customised F&B offerings in the premium segment.*



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